

Session 8: Customers and Their Problems

Overview

In this video, we are going to focus on critical questions that you need to answer to begin the customer discovery process – are you solving a REAL problem? If so, what is it? And who has the problem?

Key Points

- Customers don't care about your solution; they care about their problem.
- Acquire a deep understanding of the job the customer is hiring your solution to do its functional, social, and emotional aspects from the customer's viewpoint.
- Ask "why?" five times to make sure you are working on the essential problem.

Discussion Questions

- 1. Steve Jobs was famous for not relying on market research, saying "customers don't know what they want until you show it to them." What do you think about this approach?
- 2. Is it possible to develop something that customers will want if you don't really understand their underlying problem? Why or why not?
- 3. Think about a product you recently purchased. What job were you hiring it to do & how well did it do the job?

Additional Resources

Steve Blank's It Must Be a Marketing Problem

Steve Blank on Pain Killers

Insight through Need Finding (video)

Possible Assignments

- 1. List the top three customer problems you think you can solve.
- 2. Set up a time to speak to 10 potential customers to find out how your hypothesized problems are accurate or need revision.
- 3. Find three examples of products that are more like painkillers for customers (they solve important needs) and three examples of products that are more like vitamins (they solve nice-to-have-a-solution-to problems).

